

# Follow-up to 2011 Value-for-money Audits and Reviews

It is our practice to make specific recommendations in our value-for-money audit reports and ask ministries, agencies of the Crown and organizations in the broader public sector to provide a written response to each recommendation, which we include when we publish these audit reports in Chapter 3 of our Annual Report. Two years after we publish the recommendations and related responses, we follow up on the status of actions taken by management with respect to our recommendations.

Chapter 4 provides some background on the value-for-money audits reported on in Chapter 3 of our *2011 Annual Report* and describes the status of action that has been taken to address our recommendations since that time as reported by management.

Where hearings on our audits are held and reports issued by the Standing Committee on Public Accounts (Committee), we include a summary of the Committee's recommendations in the applicable section of this chapter. Our objective in providing this additional reporting is to help ensure that action is being taken by audited entities to address

the issues that the Committee raised during the hearing and in any subsequent report to the Legislature. Due to the extensive hearings held by the Committee on our special report on *Ornge Air Ambulance and Related Services* in both 2012 and 2013, the Committee did not hold any hearings on our 2011 value-for-money audits. Chapter 6 describes the Committee's activities more fully.

We are able to report that for 86% of the recommendations we made in 2011, progress is being made toward implementing our recommendations, with substantial progress reported for about 43% of them.

Our follow-up work consists primarily of inquiries and discussions with management and review of selected supporting documentation. In a few cases, the organization's internal auditors also assisted with this work. This is not an audit, and accordingly, we cannot provide a high level of assurance that the corrective actions described have been implemented effectively. The corrective actions taken or planned will be more fully examined and reported on in future audits and may impact our assessment of when future audits should be considered.